### 2.3 Finance Committee

<table>
<thead>
<tr>
<th>Sl. No.</th>
<th>Name and address</th>
<th>Period</th>
<th>Membership</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The Chairperson of the Executive Committee as the Chairperson of the Finance Committee</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| 1. | **Prof. Dinesh Singh**  
Vice-Chancellor  
University of Delhi,  
Delhi - 110 007 | (From 18/01/2013 to 10/07/2014) | Chairman EC |
| | **Vacant** | (From 11/07/2014 to 31/03/2015) | |
| **Ex-Officio Members** | | | |
| 2. | **Dr. Jitendra Kumar Tripathi**  
The Financial Adviser  
University Grants Commission,  
Bahadur Shah Zafar Marg,  
New Delhi - 110 002 | | Ex-officio Member |
| 3. | **Prof. Dr. Jaspal Singh Sandhu**  
Secretary, UGC & Director, NAAC | (From 16/03/2014) | Ex-officio Member |
| 4. | **Mr. M. Arun**  
Administrative Officer (i/c)  
NAAC  
Bengaluru - 560 072 | (From 31/08/2012) | Member |
| 5. | **Mr. V. Uma Shankar**  
Finance Officer (i/c)  
NAAC  
Bengaluru - 560 072 | (From 31/08/2012) | Non-Member Secretary |
| **Nominated Members** | | | |
| 6. | **Dr. B.S. Madhukar**  
Deputy Adviser, NAAC  
Bengaluru - 560 072 | (From 05/09/2011 to 14/10/2014) | One senior Academic of NAAC nominated by Director, NAAC |
### 2.4 Appeals Committee

<table>
<thead>
<tr>
<th>Sl. No.</th>
<th>Name and address</th>
<th>Period</th>
<th>Membership</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td><strong>Prof. Suranjan Das</strong> &lt;br&gt;Vice - Chancellor, University of Calcutta, Senate House, College street, Kolkata - 700 073, West Bengal</td>
<td>(From 04/04/2013 to 03/04/2015)</td>
<td>Chairman</td>
</tr>
<tr>
<td>2.</td>
<td><strong>Prof. Vijay Khole</strong> &lt;br&gt;(Former Vice-Chancellor of University of Mumbai) &lt;br&gt;Resi: Flat No. 1202, Dosti Lotus, Dosti Acres Campus, S. M. Road Wadala (East), Mumbai - 400 037</td>
<td>(From 04/04/2013 to 03/04/2015)</td>
<td>Member</td>
</tr>
<tr>
<td>3.</td>
<td><strong>Sr. Philomena Cardoza</strong> &lt;br&gt;(Former Principal, Jyoti Nivas College (Autonomous), Bangalore) &lt;br&gt;Director, Jyothi Nivas College, Res: Tarbes Nivas, No. 47, Promenade Road, Frazer Town, Bengaluru - 560 005</td>
<td>(From 04/04/2013 to 03/04/2015)</td>
<td>Member</td>
</tr>
<tr>
<td>4.</td>
<td><strong>Dr. (Mrs). K. Rama</strong> &lt;br&gt;Deputy Adviser, NAAC &lt;br&gt;Bengaluru - 560 072</td>
<td>(From 04/04/2013)</td>
<td>Member Convener</td>
</tr>
</tbody>
</table>
3. Academic Activities

3.1 Introduction

The prime agenda of NAAC is to assess and accredit Institutions of Higher Learning. During the year 2014-2015, Assessment and Accreditation of NAAC is presented below (Annexure 7.4).

Number of Institutions Accredited by NAAC during 2014-15

<table>
<thead>
<tr>
<th>First Cycle / Second Cycle / Third Cycle</th>
<th>Universities</th>
<th>Colleges</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cycle I</td>
<td>14</td>
<td>412</td>
<td>426</td>
</tr>
<tr>
<td>Cycle II</td>
<td>18</td>
<td>349</td>
<td>367</td>
</tr>
<tr>
<td>Cycle III</td>
<td>15</td>
<td>46</td>
<td>61</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>47</strong></td>
<td><strong>807</strong></td>
<td><strong>854</strong></td>
</tr>
</tbody>
</table>

854 Higher Education Institutions (807 Colleges and 47 Universities) were assessed and accredited during the reported period. Thus, bringing the total to 5751 Colleges and 196 Universities accredited by NAAC till 31st March, 2015 (including 97 Universities and 1805 Colleges for Cycle-II and 20 Universities and 118 Colleges for Cycle III). Total number of accreditation done by NAAC as on 31st March, 2015 is 7674 Colleges and 313 Universities.

2985 Colleges and 148 Universities have volunteered for Assessment and Accreditation during the reporting period. 1120 Colleges have submitted Institutional Eligibility for Quality Assessment (IEQA) applications. Total number of Self-study Report (SSR) received during the reporting period is 296 (31 Universities and 265 Colleges).

The vision, mission and core objectives of the NAAC are related to Quality Assurance in Higher Education. Assessment and Accreditation is the tool in reaching these objectives. NAAC academic activities may be viewed at two levels one is the Awareness programmes on Assessment and Accreditation and the other is the Post Accreditation Programmes. The awareness / promotional programmes explains the policy, direction and guidelines of MHRD, UGC and NAAC for the process of Assessment and Accreditation. The post accreditation programmes on quality sustenance and quality enhancement are by means of
sharing of Best Practices and preparing an Annual Quality Assurance Report (AQAR) by the functional Internal Quality Assurance Cell (IQAC) in each accredited College and University. From the XI plan onwards NAAC propagates creation and establishment of IQAC in all HEIs, especially for those HEIs who volunteers to the process of A&A for the first time through Institutional Eligibility for Quality Assessment (IEQA).

A programme or an activity may be a Seminar, Conference, Workshop, Symposium at the Local, University, State, Regional or National or International level are organized by NAAC in collaboration with the State Governments, QACs, UGC-Academic Staff Colleges, Universities, or Colleges. Some of the activities are conducted by NAAC at the Headquarters itself. In addition to this, NAAC also sponsor’s many academic activities in the form of Seminars, Workshops, Conferences, etc to accredited Higher Education Institutions (HEIs). Either a NAAC staff or NAAC representative is present as a resource person in most of the programmes across the country. NAAC also constantly review its mechanisms, procedures and methodology. In addition, NAAC brings out quality publications in collaboration with International agencies, research projects funded external agencies and NAAC academic staff participate in these activities.

To support the above such programmes and meet the financial requirements, NAAC received grants from UGC.

**Grants received from UGC (Amount in Rupees in lakhs)**

<table>
<thead>
<tr>
<th>From</th>
<th>Plan</th>
<th>Non-Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014-15</td>
<td>-</td>
<td>500.17</td>
</tr>
</tbody>
</table>

As mentioned earlier the new initiative of NAAC is the “National Quality Renaissance Initiative (NQRI)” under Rashtriya Ucchatar Shiksha Abhiyan (RUSA).

University-wise and State-wise Colleges popularisation programmes are being organised by NAAC. The expenditure towards the programme has been borne by NAAC.

**Rs. 17 Crores was sanctioned for the following activities to be organised during the plan period 2012-2017:**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Amount (Crore)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Popularisation and Promotion of Quality Assurance-Mentoring Higher Education Institutions</td>
<td>Rs. 8.00</td>
</tr>
<tr>
<td>Quality Sustenance and Enhancement Initiatives: Building Collegium of Assessors</td>
<td>Rs. 4.00</td>
</tr>
<tr>
<td>Internal Quality Assurance Cell (IQAC)</td>
<td>Rs. 4.00</td>
</tr>
<tr>
<td>Material Development</td>
<td>Rs. 1.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>Rs. 17.00</strong></td>
</tr>
</tbody>
</table>

NAAC for Quality & Excellence in Higher Education
The activities carried out during the financial year 2014-2015 are provided below:

(i) **Popularisation and Promotion of Quality Assurance - Mentoring Higher Education Institutions**

NAAC has communicated with all the State and Central Universities Vice Chancellors requesting to submit proposals for organising quality assurance awareness programmes on behalf of NAAC. Between 1st April, 2014 to 31st March, 2015 around 57 Universities agreed to conduct the awareness workshops on behalf of NAAC. An amount of Rs.1,14,00,000 has been sanctioned for the workshops. 33 Universities have availed the sanctioned amount and organised the workshops (see annexure 7.6).

33 workshops conducted; 6500 principals and senior staff of affiliated colleges and faculty of host Universities benefited from the 33 workshops conducted. The response from the affiliated colleges of the host Universities for A&A has shown a considerable increase. So far during the reporting year an amount of Rs. 33,28,465/- has been spent and around 50 lakhs is committed as reimbursement claims are awaited/processed for final settlement.

(ii) **Building Collegium of Assessors**

NAAC believes that the quality of the assessment depends on the quality of the assessors. It is necessary to have acquaintance with the Assessment and Accreditation (A&A) process and the methodology of NAAC evaluation, to enable the empanelled assessors to work effectively. NAAC draws its expertise from senior academics of undoubted integrity from all over India. NAAC would like to expand the National Collegium of Assessors and would like to empanel the best experts in Higher Education. Hence NAAC regularly organizes Assessors Interaction Meeting (AIM) before empaneling the assessors in the Collegium. Potential assessors are selected for the AIM.

The AIM is thus aimed at providing an insight to the NAAC methodology and to experience the process in simulation. AIM is also an opportunity to get feedback from academicians, which helps NAAC in further fine-tuning the process of A&A.

During the period 2014-2015, NAAC has organised AIMS (kindly see section 3.2). The Assessors include present and past Vice-Chancellors, Directors of National Institutes, Deans and Professors from Universities, Principals of Colleges. During the period 2014 - 2015, NAAC has added 342 Assessors in the Collegium, thus making a total of around 1842.

342 senior academicians and Heads of Higher Education Institutions from 24 states were oriented on the quality assurance processes in general and NAAC process in particular.
### Annual Report 2014-15

<table>
<thead>
<tr>
<th>Sl. No</th>
<th>Region</th>
<th>Vice Chancellors</th>
<th>Professors</th>
<th>Principals</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>South</td>
<td>20</td>
<td>49</td>
<td>30</td>
<td>99</td>
</tr>
<tr>
<td>2</td>
<td>West</td>
<td>11</td>
<td>26</td>
<td>45</td>
<td>82</td>
</tr>
<tr>
<td>3</td>
<td>North</td>
<td>17</td>
<td>62</td>
<td>12</td>
<td>91</td>
</tr>
<tr>
<td>4</td>
<td>East &amp; North East</td>
<td>10</td>
<td>38</td>
<td>22</td>
<td>70</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>58</strong></td>
<td><strong>175</strong></td>
<td><strong>109</strong></td>
<td><strong>342</strong></td>
</tr>
</tbody>
</table>

The total amount spent is Rs. 70,11,816/- towards Six AIsMs.

### Assessors trained during 1st April, 2014 - 31st March, 2015

<table>
<thead>
<tr>
<th>Sl. No</th>
<th>AIM</th>
<th>Category</th>
<th>Chair Person</th>
<th>Professor</th>
<th>Principal</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>September 02 - 03 2014</td>
<td>General</td>
<td>09</td>
<td>24</td>
<td>29</td>
<td>62</td>
</tr>
<tr>
<td>2</td>
<td>20 - 21 October 2014</td>
<td>Teacher Education &amp; Physical Education</td>
<td>05</td>
<td>24</td>
<td>14</td>
<td>43</td>
</tr>
<tr>
<td>3</td>
<td>27 - 28 November 2014</td>
<td>Engineering, Technology &amp; Management</td>
<td>10</td>
<td>25</td>
<td>14</td>
<td>49</td>
</tr>
<tr>
<td>4</td>
<td>12 - 13 January 2015</td>
<td>General</td>
<td>11</td>
<td>26</td>
<td>11</td>
<td>48</td>
</tr>
<tr>
<td>5</td>
<td>03 - 04 February 2015</td>
<td>Health Sciences- Medical, Dental, Nursing etc.</td>
<td>06</td>
<td>31</td>
<td>06</td>
<td>43</td>
</tr>
<tr>
<td>6</td>
<td>10 - 11 March 2015</td>
<td>General</td>
<td>09</td>
<td>18</td>
<td>24</td>
<td>51</td>
</tr>
</tbody>
</table>

### (iii) Quality Sustenance and Enhancement Initiatives

The committee for sanctioning Financial Assistance for conducting Seminars/Workshops/ Symposia / Conferences met (on 11th August, 2014 and 24th November, 2014) and screened the proposals received from the accredited Higher Education Institutions (HEIs) seeking financial assistance from
NAAC. Based on the recommendations of the committee, out of 121 proposals received, NAAC has sanctioned financial assistance to 36 Higher Education Institutions.

<table>
<thead>
<tr>
<th>Sl. No</th>
<th>Seminar Committee Meetings</th>
<th>Number of Proposals Received</th>
<th>Number of Proposals Sanctioned</th>
<th>Total Amount Sanctioned</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>11th August 2014</td>
<td>67</td>
<td>20</td>
<td>Rs. 18,50,000/-</td>
</tr>
<tr>
<td>2.</td>
<td>24th November 2014</td>
<td>54</td>
<td>16</td>
<td>Rs. 14,08,000/-</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>121</td>
<td>36</td>
<td>Rs. 32,58,000/-</td>
</tr>
</tbody>
</table>

Towards building a culture of quality and sustain the quality assurance initiatives of the HEIs 54 IQACs of HEIs were assured support to organise two day seminars on Best Practices and quality enhancement in Higher Education. This has helped institutions to discuss and deliberate on Role of IQAC, sharing Best practices and networking. Through these seminars we would reach out to more than 2000 institutional members. 36 Seminars were organised with NAAC support during the financial year 2014-2015. An amount of Rs. 28,58,000/- has so far been disbursed to the HEIs as a reimbursement towards the expenditure incurred by the institutions. An amount of Rs 18, 55,000/- is awaiting claims for reimbursement. 36 IQACs / institutions directly benefitted from hosting the seminar. Around 6500 academicians got an opportunity to publish their initiatives, learn and share from each others individual and/or institutional experiences and good practices in sustaining and enhancing the quality of HEIs.

NAAC is regularly represented by its academic staff to International and National Quality Assurance Agencies for sharing and exchange of practices. (kindly see section 3.7 and annexure 7.3)

A select brief of the academic activities across the country during the period 2014 - 2015 is given below in the chronological order region-wise. (kindly see section 3.3 to 3.6)

3.2 Programmes at Headquarters

Documentary on NAAC

NAAC has launched a documentary to showcase the institution to its stakeholders besides throwing light on its mission, vision, achievements, and the road ahead. It encompasses all the nuances involved in the process of Assessment and Accreditation besides presenting a live Peer Team visit to benefit the institutions of higher learning. Mr. V. Lakshman, Facilitation-cum-Liaison Officer of NAAC and Mr. Wahidul Hasan, Communication-cum-Publication Officer were instrumental in bringing out the documentary with the support of NAAC. The same is available on NAAC website http://www.naac.gov.in/gallery.asp
NAAC Foundation Day

As part of its 20th Foundation Day celebrations, the National Assessment and Accreditation Council (NAAC) organized a lecture on Right to Information Act, 2005 on 16th September, 2014 for the benefit of all its staff members. Prof. V. Vijaykumar, former Vice Chancellor, The Tamil Nadu Dr. Ambedkar Law University, Chennai and currently senior Professor from National Law School of India University (NLSIU), Bengaluru was invited to deliver the lecture. In his opening remarks, Prof. A. N. Rai, Director, NAAC elaborated on the need for effective functioning of RTI mechanism in a quality watchdog institution like NAAC. In the wake of growing public interest and mounting RTI queries to NAAC, it is important that a strategy is worked by NAAC in a way that will not hamper the regular Assessment and Accreditation process of NAAC, he opined. Addressing the gathering, Prof. Vijayakumar stressed upon the significance and role of Right to Information Act in ensuring transparency and accountability in the functioning of public authorities in the country. Prof. Vijayakumar was of the view that “the right to information would go a long way in serving the country if it is properly utilized”. The lecture was followed by question and answer sessions, wherein, he interacted with the NAAC staff and answered queries specific to NAAC’s day to day activities and functioning.

NAAC - NCTE MoU

The NAAC and NCTE have entered into a Memorandum of Understanding (MoU) in 2002 aimed to foster quality assurance and quality sustenance in Teacher Education system of the country. Following this, a National Consultative Committee on Teacher Education Institutions was constituted to advice on the mechanisms and schemes for quality pursuance and sustenance and to provide periodic feedback on issues relating to Assessment and Accreditation. The MoU has since been extended twice in three years.

A meeting with NCTE officials was held at NAAC office on 14th August, 2014 to review the advancement made in the last several years and also to renew the MoU before finalizing the same for further extension. As an outcome of this meeting, the NAAC and NCTE signed an MoU which would be valid for a period of three years. The MoU was signed by Prof. A. N. Rai, Director, NAAC and Prof. Santosh Panda, Chairperson, National Council for Teacher Education, New Delhi. As per the terms of the MoU, the NAAC and NCTE have mutually agreed to work on the following broad areas:

- NAAC and NCTE shall lay down the Accreditation Norms and Standard for PG and Degree Pre-service Teacher Training Institutions which will be implemented by NAAC. Till such revisions come up, NAAC shall continue to undertake accreditation of Teacher Education institutions in the country as per existing methodology evolved by NAAC.
- To undertake jointly or individually national and regional meets on Accreditation and Quality Assurance in Teacher Education institutions.
- To formulate mechanisms and schemes for quality promotions and sustenance among Teacher Education Institutions.
- To develop linkages between various sectors of teacher education and disseminate good practices and innovations for creation of quality culture.
To analyse available data/information on quality assurance and accreditation and publish reports and undertake joint or separate promotional activities, in different regions of the country on quality assurance and accreditation.

The NAAC-NCTE Consultative Committee also resolved to review and advice on parameters for Assessment and Accreditation of teacher education institution/programmes and revise the processes and procedures for quality assurance, sustenance and enhancement in teacher education. The consultative committee would also facilitate formulation of appropriate strategies for the achievement of the aims and objectives of the MoU and ensure the effective implementation of the decisions taken in this regard. Dr. K. Rama, Deputy Adviser, NAAC coordinated the meeting. Senior officers from NAAC and NCTE were present on the occasion.

**Independence Day Celebrations at NAAC**

The NAAC celebrated 68th Independence Day of India on 15th August, 2014 with pomp and gaiety at the NAAC campus. Prof. A. N. Rai, Director, NAAC unfurled the National Flag at the NAAC campus in the presence of NAAC officers and staff members. Addressing the gathering on the occasion, Prof. Rai called upon the members of NAAC family to imbibe quality culture at all levels of operations in their day-to-day work.

**AIM held on 2nd and 3rd September 2014**

27th Assessors Interaction programme was held during September 02-03, 2014. Dr. M. S. Shyamasundar, Deputy Adviser, NAAC who was the Chief Convener of the programme, 62 academics participated in the programme. There were 9 Vice-Chancellors, 24 Professors and 29 Principals representing 22 states from South, North, West, East and North East Regions. Out of these 62 participants, 17 were women which demonstrates the gender sensitivity. In the opening remarks, Prof. A. N. Rai, Director, NAAC emphasised the key role of quality assessors and the nuances involved in the assessment and accreditation process. He asked the participants to be very careful during the on-site visit to various higher education institutions, since NAAC philosophy is totally open and transparent. Mr. B.S. Ponmurugan, Assistant Adviser, NAAC, spoke on NAAC’s processes. Dr. Jagannath Patil, Deputy Adviser, explained the Do’s and Don’ts for good report writing. Dr. Ganesh A. Hegde, Assistant Adviser acted spoke on the grading. After lunch, Prof. V. Vijayakumar, former Vice Chancellor, The Tamil Nadu Dr. Ambedkar Law University, Chennai and Professor of Law, National Law School of India University, Bangalore acted as the external resource person. Prof. Vijayakumar interacted with the participants and shared his experiences as a Peer Team Member of NAAC.

Besides above programme, 5 other AIM programmes covering Teacher Education, Engineering, Technology and Management, Health Sciences were organised at NAAC.

**Central Application Processing Unit (CAPU) for Colleges**

In order to streamline the process of applications of Assessment and subsequent activities, NAAC has established Central Application Processing Unit (CAPU) with effect from 16th September, 2014. The new initiative was web launched by Prof. A. N. Rai, Director, NAAC on the eve of 20th Foundation Day of NAAC. The CAPU unit of NAAC aims to facilitate colleges and provide:
As a leading higher education institution, we are committed to continuous improvement and excellence. Here are some highlights from our efforts:

- Single point access for institution to submit LOI, IEQA and AQAR
- Dedicated Help Desk to cater to queries related to LOI/IEQA/AQAR and Trouble Shooting
- Specified schedule for speedy clearance of LOI/IEQA/AQAR applications received by NAAC.
- Increased transparency and uniformity in processing Assessment and Accreditation applications.

The Central Application Processing Unit (CAPU) of NAAC will be responsible for processing all the applications related to LOI, IEQA and AQAR.

### 3.3 Northern Region

**Kanpur, Uttar Pradesh**

Two-day National Seminar on “Opportunities and Challenges of the Institutional Library in Rural Areas” was organised by Shree Shakti Degree College, Sankhahari, Ghatampur, Kanpur Nagar on 5-6 October, 2014 at International Center C.S.I.M.U.Kanpur. The event was sponsored by National Assessment and Accreditation Council (NAAC). Prof. R.L. Raina, DLIS, IIM Lucknow inaugurating the Seminar, spoke on the theme of the seminar. He delineated the opportunities and challenges in the Library Science field and threw light on the difficulties involved in making it adapt to the changing times. There were 150 delegates in the Seminar in which 14 resource persons made impactful presentations. Delegates included from States like Mizoram, Maharashtra, Chhattisgarh, Madhya Pradesh, Haryana, Uttarakhand, West Bengal, Madhya Pradesh, Rajasthan, Assam and Uttar Pradesh.

### 3.4 East and North-East Region

**Itanagar, Arunachal Pradesh**

Rajiv Gandhi University - A Central University, Doimukh, Arunachal Pradesh in collaboration with National Assessment and Accreditation Council (NAAC), Bangalore (under National Quality Renaissance Initiative - NQRI) organised one day Awareness / Workshop on NAAC process of assessment & accreditation on 21st August, 2014. It was attended by Principals / representatives from Accredited / Non – Accredited Colleges affiliated to Rajiv Gandhi University, faculty members and officers of the university. The Workshop Coordinator Prof. R.C. Parida while welcoming and introducing the workshop appraised the gathering that the workshop is a joint initiative of RGU and NAAC under National Quality Renaissance Initiatives. Inaugurating the workshop, Prof. Tamo Mibang, Vice-Chancellor of RGU was optimistic that the workshop would set a benchmark for all the participating colleges which will be beneficial in quality enhancement. It is the prime objective of the conduct of this workshop and the university will give its all out support for the same, he said. Mr. B.S. Ponmudiraj, Assistant Advisor, NAAC, Bengaluru, was the resource person.

**Semiluguda, Odisha**

Two-day National Seminar on “Quality Enhancement in Higher Education through IQAC” was organized by Semiluguda College, Semiluguda, Dist.Koraput, Odisha on 25-26 October 2014. Academicians and Research scholars from different parts of the country participated in the seminar. Mr. Raj Kishore Mishra, Executive
Director, NALCO released the souvenir comprising the proceedings of the Seminar on the occasion. Prof. Malay Kumar Mohanty, former Professor and Head, G.M. Auto) College, Sambalpur made the Key-note address. A total of 37 papers were presented in the seminar during the two technical sessions. Prof. Prafulla Chandra Mohapatro, Director, COATS, Koraput, Prof. Jagabandhu Samal, Professor of Tribal Studies, COATS, Koraput and Prof. Jayanta Kumar Mohanty, former Principal, Government College, Koraput were the Resource Persons.

Patna, Bihar

Two-day NAAC sponsored National Seminar on ‘Quality Enhancement in Higher Education and RUSA (Rashtriya Uchchatar Shiksha Abhiyan) was organized by IQAC of St. Xavier's College of Education on 12-13 September, 2014 at St. Xavier’s College of Education, Patna. There were 92 papers from 113 delegates on the occasion. Shri H. R. Srinivasa, I.A.S., Special Secretary, Dept. of Education, Govt. of Bihar was the Chief Guest on the occasion. During his inaugural address, he also emphasized on the issues of quality in higher education. Dr. R.K. Behera, Dean of Social Sciences, Patkai Christian College (Autonomous), Nagaland made the Key-note address. Prof. B.N. Panda, Professor & Head of Education, Regional Institute of Education, Bhubaneswar, elaborated on the milieu of higher education and the need to develop a carefully crafted and chiseled human resource which fits the job market.

Tinsukia, Assam

The Two-day NAAC sponsored Workshop on “Higher Educational Institution in Rural and Backward Areas: Problems and Remedies” was organized by the IQAC of Doomdooma College, Tinsukia, Assam on 5-6 September 2014. Prof. A.K. Buragohain, Vice Chancellor of Dibrugarh University inaugurated the Workshop. Dr. C.K. Sharma, Rtd. Principal, Tinsukia Women's College, Dr. B. Gogoi, Principal, Margherita College, Dr. P.J. Borthakur, Principal, Doomdooma College and Mrs. B.D. Bordoloi, Vice Principal Doomdooma College were present in the workshop. In his inaugural address, Prof. A.K. Buragohain, opined that regions and locale do not matter in the matters of global competition. Intelligence and competence is not region specific and students across the country share similar abilities and competence. Institutions should make tremendous efforts to provide opportunities to the students to compete globally. There were three technical sessions and one panel discussion during the academic event. Dr. Sangeeta Angam of NUEPA discussed the overall scenario of higher education in India with specific reference to the North East. Dr. B. Gogoi of Margherita College explained the role of various stakeholders of higher education. Dr. Binod Borah spoke on the intricacies involved in semester system.

3.5 Western Region

Mumbai, Maharashtra

The two-day NAAC sponsored National Seminar on “Benchmarking in Higher Education Institutions” was organized by Internal Quality Assurance Cell (IQAC) of Smt. P.N. Doshi Women's College, affiliated to S.N.D.T. Women’s University, Mumbai on 26 and 27 June, 2014. The objective of the seminar was to facilitate an understanding on the importance of Benchmarking and its application as a tool for quality enhancement in higher education and to encourage self-evaluation and accountability in higher education. The seminar was
inaugurated by Dr. S. Kumudhavalli, Registrar, S.N.D.T. Women's University, Mumbai. The National Seminar witnessed the participation of 167 delegates comprising Principals, faculty and students from various colleges. Along with paper presentations, case studies were discussed which focused on success stories. Dr. Deepa Sharma, Principal, M. D. Mahila Mahavidyalaya spoke on 'Need and Concept of Benchmarking in Higher Education Institutions', Professor R.H.G. Rau spoke on 'Benchmarking Process Effectiveness and Tools for Higher Education Institutions', Dr. M.R. Kurup, Vaze Education Society spoke on 'Strengthening Accountability in Higher Educational Institutions', Dr. Banerjee spoke on 'Issues and Challenges in Benchmarking', Mrs. Ranjana Sahsrabudhe of Bharati Vidyapeeth Deemed University spoke on 'Self-Evaluation in Higher Educational Institutions' and Dr. Prakash Patil, former Principal, D. Y. Patil College spoke on 'Applications of Benchmarking in Higher Educational Institutions.' Paper presentation session was chaired by Dr. Shilpa Charankar, Principal Dr. B.M.N. College of Home Science. Dr. Vijay Joshi, Principal, K.J. Somaiya College was present as professional expert.

Nagpur, Maharashtra

Two day NAAC sponsored National Seminar on 'Institutional Quality Improvement: Role of Governance, Leadership and Management' was organised at S.S.E.S. Amaravati's Science College, Nagpur on August 8-9, 2014. The seminar was inaugurated by Prof. Abdul Rahman, former Vice Chancellor, Kannur and Calicut University. Dr. T. M. Karde, former Professor and Head, RTM Nagpur University, Nagpur was the Guest of Honour. Prof. S. D. Deshmukh, former Vice Chancellor of S G B Amaravati, chaired the inaugural session. Prof. M.R. Kurup, Secretary, Kelkar Education Trust & founder Principal of V G Vaze College, Mumbai delivered the key note address focussing on the NAAC criteria on 'Governance Leadership and Management'. In the third technical session, held on August 9, 2014, Prof. S. B. Nimse, Vice Chancellor, Lucknow University, Lucknow spoke on 'Leadership in Higher Education'. In the fourth Technical session, Dr. K. T. Varkey, Principal, CMS College of Science & Commerce, Coimbatore delivered a talk on 'Quality Management Strategies in Academic and Administrative Aspects'. In the fifth session, Dr. Anjan Naidu, Principal, D B Science College, Gondia spoke on 'Leadership Management' in Current Scenario. Around 140 participants from different institutions participated.

Rahuri, Maharashtra

The National Conference on “Effective Integration of ICT in Higher Education: Challenges and Opportunities” sponsored by NAAC, Bengaluru was organized by Shri Shivaji Shikshan Prasarak Mandal's Arts, Science and Commerce College, Rahuri, Maharashtra on 14th July, 2014. The Director of Board of College and University Development (BCUD), University of Pune stressed on the need for initiating speedy reforms in the education system to meet the future challenges during the inaugural address. Dr. M. S. Bagwan, the Director of Statistics Cell of Bharatiya Vidyapeeth Deemed University, Mr. Patil, IT Manager of University of Pune, Principal Dr. Smabhaaj Pathare and Convener of the Conference Dr. Asrar Shaikh were the resource persons. Dr. M. R. Khan, Department of Commerce and Management, Maulana Azad College, Aurangabad, spoke on content development and e-learning. The Conference witnessed the participation of more than 60 delegates.
3.6 Southern Region

Kuravilangad, Kerala

NAAC sponsored Two - day National Seminar on “New Trends in Quality Education: the Road Ahead” was organized by the IQAC of Deva Matha College, Kuravilangad, Kerala on 26 and 27 June 2014. Dr. Cyriac Thomas, Member, National Commission for Minority Institutions and former Vice Chancellor of MG University, inaugurated the academic event. There were five technical sessions in the seminar. The first technical session witnessed the presentation by Dr. Cyriac Thomas on the role and the leadership of the teacher. Dr. P. Anwer, Member Secretary, Kerala State Higher Education Council, lead the discussion on the topic “Quality in Higher Education.” Dr. Prof. M. A. Sudhir, Head and Dean, Gandhigram Deemed University, Dindigal, highlighted the importance of research culture for quality in higher education. Dr. Babu Sebastian, Director, State Institute of Educational Technology gave a talk on ICT and quality education. Dr. M. Usman, Secretary, Council of Principals of Colleges in Kerala, lead the discussion on the topic RUSA and the education sector in Kerala.

Tirunelveli, Tamil Nadu

The Two day National Seminar on the Role of ICT in improving the quality of the institution sponsored by NAAC was conducted by the Department of Education (DD&CE), Manonmaniam Sudararun University, Tirunelveli on 30- 31 July 2014. The Seminar was inaugurated by Dr. A. K. Kumaraguru, Vice-Chancellor of the University. The keynote address was delivered by Dr. C. Thangamuthu, former Vice-chancellor, Bharathidasan University, Trichy and SRC – NCTE NCTE Chairman. The proceedings with ISBN numbering was released on the occasion. The Plenary Session entitled ICT in Higher Education, Learning and Teaching Attitude and Social Change, was handled by Dr. S. Lourdahunathan, Professor & Head, Dept. of Philosophy, Arul Anandar College, Karumathur, Madurai. The last session entitled Global Perspectives of Higher Education and the role of ICT was addressed by Dr. A. Balasubramanian, Professor, former Director, Educational Multimedia Research Centre, University of Mysore, Mysore..125 delegates from a cross section of higher educational institutions participated in the academic event.

Tiruchirappalli, Tamil Nadu

The Internal Quality Assurance Cell of Cauvery College for Women, Tiruchirappalli, Tamil Nadu conducted a One - day Orientation Programme on “Nurturing Quality in Higher Education through IQAC” on 20th September, 2014. The programme highlighted on the enhancement of quality in Higher Education institutions thereby suggesting quality measures with a view to create quality ambience and quality embedded human resource. Dr. Ganesh Hegde, Assistant Adviser, NAAC shared his expertise on the role of IQAC in enhancement of quality and the institutional involvement in enhancing quality for institutions going for Cycle-III of Assessment and Accreditation.
3.7 International Academic Activities

Visit of Yemen Delegation to NAAC

Delegation from Council for Accreditation and Quality Assurance (CAQAY), Republic of Yemen visited NAAC Campus from 8 to 12 September 2014. The Delegation consisted of eight senior academicians and Quality Assurance experts from Yemen viz. Prof. Abdulateef Haidar Al Hakimi, Prof. Abdulkarim Nasher, Prof. Ahmed Alwan Almadhaji, Prof. Saeed Baenkood, Prof. Anisa Abood, Dr. Aref Al Hammadi, Dr. Adnan Alsenawy and Dr. Ali Al Hamdi. The CAQAY Delegation met Prof. Amarnath Rai, Director, NAAC and Senior Academic Officers and exchanged their views on the advancement of Quality Assurance in Higher Education. Since NAAC and CAQAY have similar Missions and institutional Objectives in the field of Higher Education, both the parties agreed and entered in to Memorandum of Understanding (MoU) on 12th September, 2014. The MoU will benefit both NAAC and CAQAY to work towards establishing a strategic alliance to enhance the operation of external quality assurance for improving the Quality of Higher Education in both the jurisdictions. Apart from the above, the delegation went to observe the onsite Peer Team Visit at JSS College of Arts, Commerce & Science, Nanjangud and learnt the A&I experiences of the institution. To know about Post Accreditation Quality initiatives established at accredited institutions, the Delegation visited JSS College for Arts, Commerce & Science at Mysore and Al Ameen Group of Institutions, Bangalore and interacted with Management and Principals of the institutions. Later the team had interactions with Bangalore University authorities on Internal Quality Assurance mechanisms and shared experiences and organizational arrangements for Quality assessment in their country with the Vice Chancellor, Registrar and senior faculty at Jnanabharathi Campus. The programme was coordinated by Dr. K. Rama, Deputy Adviser, NAAC.

Delegation from Quality Network of Universities-Conference Board of Canada Visted NAAC on 1st May, 2014.

Tallinn, Estonia

Dr. Jagannath Patil was invited as a speaker at INQAAHE forum at Tallinn, Estonia along with EASPA conference during 26- 29 May, 2014. In EASPA conference, Dr. Patil represented Asia Pacific countries and presented status of program accreditation in Asia Pacific. As a plenary speaker in INQAAHE forum, Dr. Patil reflected on INQAAHE members’ survey and highlighted issues relating to internationalisation of Quality Assurance Agencies.

3.8 Library and Information Services

The library continues to support the academic and research activities of NAAC through well resourced collection of books and subscription to scholarly journals – Indian as well as international. The library collection focuses on the core area of Quality, Assessment, and Accreditation in Higher Education. In addition to providing access to books & journals, the library also functions as repository of Self Study Reports. There are currently 7150 SSR’s, RAR’s archived in the library. Large number of people from different corners of India visits the library to refer the SSR’s. During the year under review more than 550 academics from various colleges and Universities visited the library to refer these Reports. Some of the international delegation visiting NAAC also visited the library.
All the In-house publications of NAAC are put on display at the library. Most of the visitors who come to NAAC have taken the opportunity to browse and buy many of these publications. Thus the library has been instrumental in showcasing the In-house scholarship of the NAAC and creating awareness about the academic/research work being carried out in NAAC.

The library subscribes to 10 International Journals. Library also provides access to UGC-Infonet e-resources, which includes access to 4000 scholarly journals published all over the world. Project for digitalization of SSRs/RAR's submitted to NAAC is under progress. So far a total of 4000 soft copies of SSR/RAR's are uploaded to the repository. Repository of Assessment reports is designed using Dspace open sources software.

### 3.9 Awards

As a matter of tradition, the NAAC Garden has been consistently winning Prizes and Accolades from the Horticultural Society, Lalbagh, Bengaluru for several years now. In keeping with this tradition, the NAAC Garden, was awarded the first Prize in Institutional Garden Category by the Horticultural Society for the year 2014. The Prizes were awarded on the eve of Independence Day Celebrations. Mr. Arun Administrative Officer (i/c) and Mr. Sridhar, Garden (i/c) received the prizes on behalf of the Director, NAAC.